

ADMINISTRATIVE REPORT

Date: April 20, 2016

Agenda Item No.: 9

Council Action Date: April 25, 2016

To: Honorable Mayor and City Council

**From: Mark D. Watkins, City Manager
Gilbert Garcia, Finance & Technology Director**

Subject: Transmittal of Fiscal Year 2016-17 Proposed Operating and Capital Improvement Budget

RECOMMENDATION

It is recommended that the City Council receive the proposed FY 2016-17 Operating and Capital Improvement Budget.

COUNCIL PRIORITIES

This process supports the City Council's goals of:

- Pursuing Long Term Fiscal Stability
- Creating and Maintaining Economic Development and Vitality
- Delivering Core Services
- Safe and Clean Ventura
- Enhancing Public Trust

PREVIOUS COUNCIL ACTION

The City's annual budget process began in January 2016 and involved coordination among each department. The following key dates involved City Council participation in the budget development process:

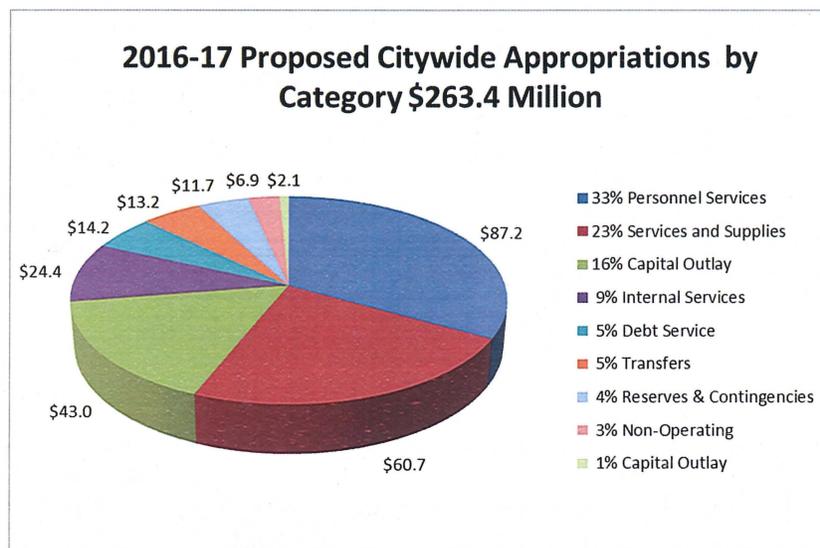
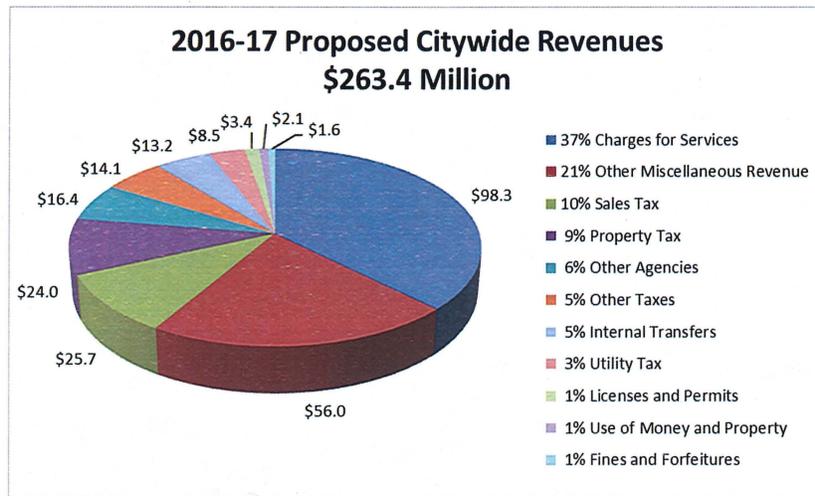
January 25: CIP Study Session
January 30: City Council Goal Setting Workshop
February 22: CIP Study Session
March 7: Budget Workshop #1
March 17: Finance, Audit & Budget Committee review of budget materials
March 21: Budget Workshop #2; CIP Adoption
April 7: Finance, Audit & Budget Committee review of budget materials
April 11: Operating Budget Workshop #3

SUMMARY

In accordance with Charter requirements, the Proposed Budget was made available to the City Council and the public prior to May 1. A public hearing will be conducted on June 20, 2016, to obtain public comments on the budget prior to adoption and the start of next fiscal year.

The City Manager’s Transmittal Letter is attached to this report as Attachment B. It provides an overview of the significant elements of the Proposed Budget that are being recommended to maintain financial stability.

The proposed citywide FY 2016-17 budget is \$263 million. Last year’s Adopted budget was \$273 million. The \$10 million decrease is primarily due to capital projects.



DISCUSSION

The City is practicing fiscal responsibility and is producing a balanced budget that relies on ongoing revenues to fund ongoing expenditures.

The past few years have been ones of budget reductions followed by relatively status quo budget levels. This reflects the fact that the recession was a permanent reduction and reset of the City's financial capabilities.

The City has managed through budget reductions by significantly reducing the number of City employees, introducing second and third tier retirement systems, reducing service levels, and deferring needed infrastructure maintenance.

These measures have allowed the City to live within its means, but do not meet community expectations. Because the budget is a plan for the future, the focus on budget development is typically how the City will use its available resources. During periods of budget reductions due to falling revenues or when rising costs exceed revenue growth, the City is required to make financial decisions to reduce the cost of providing certain services or to reduce service levels. Rather than simply focus on a single year of budget balancing, this year the City completed a comprehensive Needs Assessment to take stock of the financial obligations that the City has to maintain its infrastructure, and to identify the programs that the City could provide to improve quality of life for residents and visitors. In this manner the Needs Assessment focuses on what is not in the budget.

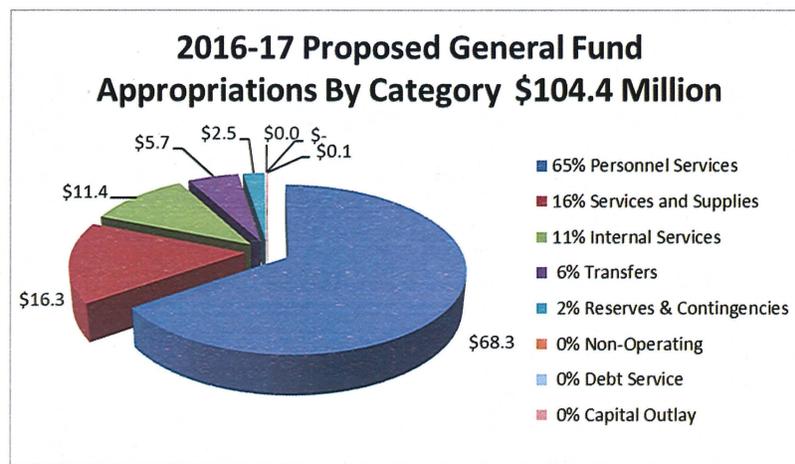
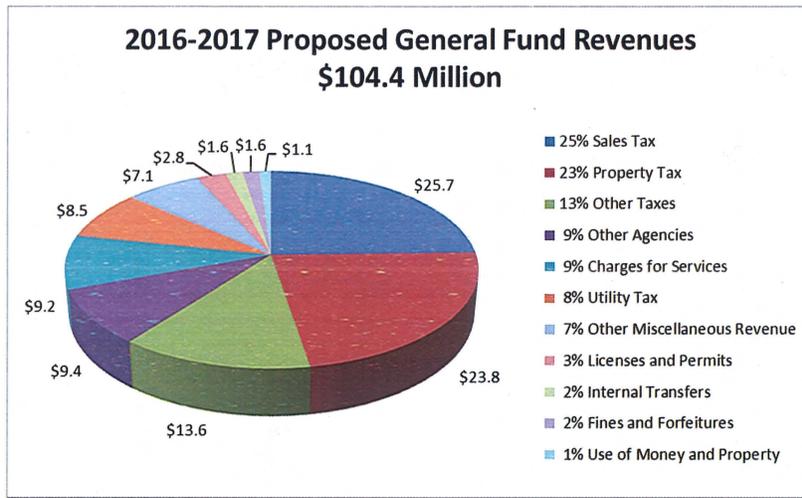
Ventura is a full service city offering a wide range of services including Police, Fire, Public Works, Parks & Recreation, street lighting, building & safety, code enforcement and other services. As an older coastal community, we also have responsibilities that other communities do not, including pier, sand clearing and pick up, coastal erosion protection, dredging, and maintenance of historic structures.

General Fund Summary

The proposed FY 2016-17 General Fund budget is \$104.6 million, which includes ongoing operations, one-time capital projects and transfers. The ongoing budget of \$99.4 million is structurally balanced, and increases the City's \$12 million General Fund reserve to \$12.6 million.

Last year's Adopted budget was \$96.2 million. The \$8.4 million increase compared to last year is due to:

- \$4.8 million increase in ongoing expenses funded by ongoing revenues
- \$3.6 million increase in one-time projects funded by one-time revenues



General Fund Revenue / Expenditure Forecast

Most of the growth in General Fund revenues is attributable to increased revenue projections for sales taxes, property taxes, building and planning permits, and Transient Occupancy Tax.

Expenditure growth is primarily driven by inflation and by increased demand for services for which the City charges fees. Of the \$4.8 million increase in General Fund expenditures, \$321,200 is for appropriations to enhance City service levels, such as additional funding for trash pickup along the ocean front, funding for the City's participation in the Regional High Tech Crime Task Force, and funding to support the Regional Crisis Intervention Team (CIT) program. The CIT program provides training and resources to improve the way law enforcement and the community respond to people experiencing mental health crises.

A complete list of proposed changes to revenues and expenditures, compared to last year's budget, are presented in Attachment A.

Ambassador Program

The 2015-16 Adopted Budget included one-time appropriations of \$52,500 to launch the Downtown Park Ambassador 3-month pilot program on March 27, 2015. The City contracted with the Downtown Ventura Partners (DVP) to provide the security and ambassador services at Plaza Park and Mission Park. It was initially intended to start as a pilot program and then if successful, to solicit contributions from downtown property and business owners to fund half of the program. The pilot program provides 96 hours of services, six days a week during the daytime hours. The purpose is to deter unwanted behaviors, and to ensure the parks are clean, safe and welcoming to everyone. The Ambassadors work in collaboration with Ventura Police, Parks, Recreation and Community Partnerships and the Public Works departments, Homeless2Home (H2H) outreach, County RISE, DVP Safe and Clean, and other social services. On June 8, 2015 the City Council authorized an extension of that agreement to extend the contract through June, 2016, using one-time funds.

At the April 11th budget workshop, the City Council expressed an interest in continuing the Downtown Parks Security Ambassador program and extending the program to the Promenade. The annual cost of continuing the existing program is \$140,000. It would cost an additional \$65,000 to expand the program to the Promenade, bringing the total annual cost to \$205,000. It should be noted that while the program has proved to be successful we have not identified ongoing funds to cover the costs. The Proposed Budget provides \$205,000 in one-time funds in order to continue the existing Ambassador program through FY 2017 and to expand to the Promenade. In order to identify appropriations for the expansion of the Ambassador program, we have shown a reduction of \$125,000 in line item #13 of Attachment A, non-routine tree maintenance, and have reduced that line item to \$165,000.

Needs Assessment

As discussed during the past several annual budget development cycles, the community's expectations for service levels and maintenance of the City's aging infrastructure are beyond the City's current financial capabilities. While the City continues to live within its means, it does not have the financial resources to invest in critical projects. This is due to a reduction in federal and state sources, an increasing number of federal and state mandates, increased service delivery costs, and the elimination of redevelopment funds.

During the Fiscal Year 2015-16 budget development process, staff identified several areas where basic core service, infrastructure investments and community maintenance needs were not being met, both today and into the future. Since that time departmental staff have completed a more specific and comprehensive, in-depth analysis of City operations and identified the areas where gaps in capital investment and services exist. The result of this analysis is presented in the attached Draft Needs Assessment

document (See Attachment C). In developing the Draft Needs Assessment, staff considered recent community survey priorities and City Council goals.

The Draft Needs Assessment was presented to the City Council on March 21, 2016 and identifies an estimated \$345 million in capital needs, \$6.4 million in ongoing community maintenance needs, and \$10.9 million in programmatic service level needs. The Draft Needs Assessment was developed and scoped taking into consideration City Council goals, community survey information, and those items where departmental staff believe they are not meeting basic core service needs in providing for the community. In this manner, while the budget shows what the City will fund and accomplish in the next fiscal year the Needs Assessment identifies those things that we are unable to accomplish.

Revenue Options

Staff is currently identifying the most critical items in the Needs Assessment with the goal of identifying the types of activities that could be funded should the City receive additional resources. This spending plan will be sized proportionate to the anticipated revenues. At this time, the City Council is considering whether to add a sales tax increase to the November 2016 ballot. The two scenarios under which this could occur include a 0.5% transaction and use tax (“sales tax”) in which the City retains all revenues or 1% sales tax shared with the Ventura Unified School District as discussed later in this section. On March 21, 2016, after hearing a presentation on polling for a potential ballot measure, the City Council directed the City Manager to work with the Ventura Unified School district (VUSD) Superintendent to determine if a joint measure is advantageous to both agencies.

Several meetings and discussions have occurred to identify the advantages and disadvantages to each agency of a joint measure.

The basic concept of this arrangement is that the City has an overarching interest in the health and wellness of the community. Further, it has an interest in promoting a healthy lifestyle and fighting obesity, as previously demonstrated with our HEAL Zone initiative and other programs.

In order to ensure that our residents have a place to exercise and recreate close to home and to increase the number of such sites from our current number of parks, the City would enter into a joint use agreement with VUSD to make all school playfields and playgrounds available to the public when they were not being used for school or other designated purposes—essentially a lease.

In exchange for this and in recognition that the cost for the City to provide that many additional park sites, and to maintain such sites, would be prohibitively expensive, the City and School District each understand that the value of this arrangement is difficult to determine. Therefore, they would agree that the measure of the value of the user availability of the School District’s facilities to the City would be based on a certain

percentage of the sales tax—although any general fund source could be used to make the payment to the School District.

The agreement would cover some other shared activities such as gymnasium use for VYBA and potentially other shared services.

VUSD, with a potential parcel tax extension on the November ballot would need to decide which option is most beneficial to them and the potential risk for either measure to pass or fail.

These discussions are ongoing and are expected to be concluded in early May. The City Council will be asked to provide its direction to staff in May and depending on direction provided would be asked to adopt a resolution calling for a revenue measure by June 2016.

Enterprise Operations

Water Fund

In 2014, the City Council performed a detailed analysis of water and wastewater rates and charges and adopted a four year rate plan. This will be revisited with new recommendations upon the completion of a new fee study in 2018.

Internal Service Funds (ISFs)

The City has seven Internal Service Funds:

- Information Technology
- Fleet Maintenance
- Facilities Maintenance
- Digital Publishing
- Workers Compensation
- Employee Fringe Benefits
- Public Liability

In the 2016-17 Proposed Budget, each Internal Service fund is structurally balanced. The Proposed Budget includes a request to increase the operating budget of the Fleet Maintenance ISF by \$335,300 in order to keep pace with inflation. The Fleet Maintenance ISF collects sufficient revenue to replace vehicles once they have reached their useful service life. The Facilities ISF and the Information Technology ISF are not collecting sufficient revenues to complete major updates or replacements of their respective assets. These improvements are described in the Needs Assessment and in the Capital Improvement Plan, as unfunded projects. As described in the March 21 Budget Workshop #3 Administrative Report, this proposed budget rebalances our internal service fund balances to a healthy level, in order to address long-term needs with existing City resources. The rebalancing helps to preserve the \$3 million reserve in

the Public Liability Fund, sets aside funds for the replacement of critical software systems, and relieves \$1.3 million in General Fund debt. We are growing our general fund reserves to a level that provides the City with fiscal security and the ability to weather short term financial challenges.

Capital Projects

Like many other municipalities, the City's infrastructure needs far outweigh its available resources. Making progress on the backlog of deferred maintenance projects continues to be a challenge. Maintenance-type projects are funded within limited annual operation budgets. Without a sustainable source of revenue to address infrastructure needs, including street maintenance, the list of repair and replacement projects will continue to grow.

The capital projects for FY 2016-17 were originally part of the City's Six-Year Capital Improvement Plan that was approved by the City Council on March 21, 2016. The total appropriations for the capital projects for FY 2015-16 are included in the Proposed Budget document under the Capital Project section.

Budget Process - Next Steps

After the completion of four budget meetings, the City Council will conduct a Public Hearing on June 20, 2016, to discuss the final budget and adopt the budget with any changes.

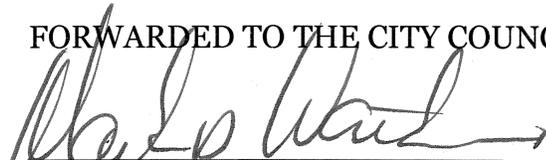
ALTERNATIVES

The process for adopting the City budget is outlined in the City's Charter. The City Charter requires that the City Council receive a Proposed Budget by May 1 and adopt the annual budgets on or before June 30 of each year. The City Council could choose to add another budget workshop in May.



Gilbert Garcia
Finance & Technology Director

FORWARDED TO THE CITY COUNCIL



City Manager's Office

ATTACHMENTS

- A. Proposed General Fund Balancing Recommendations
- B. City Manager Transmittal Letter
- C. Draft Needs Assessment

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**Attachment A:
Proposed General Fund
Balancing Recommendations**

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FY 2016-17 Proposed Budget General Fund Budget Balancing Recommendations

Revenues		Ongoing	One-Time	Total
1	FY 2015-16 ADOPTED Revenue Budget	92,341,900	-	92,341,900
2	Property Tax (8% growth & completion of Triple Flip program)	1,691,000	-	1,691,000
3	Sales Tax (4% growth & completion of Triple Flip program)	1,683,000	-	1,683,000
4	Licenses & Permits (Building & Safety)	837,000	-	837,000
5	Transient Occupancy Taxes (TOT) (11% growth)	635,000	-	635,000
6	Recreation Programs - PRCP	483,000	-	483,000
7	Vehicle License Fee (VLF) (6% increase)	467,000	-	467,000
8	Charges for Services - Community Development	431,000	-	431,000
9	Charges for Services - Public Works Subdivision Inspections	214,000	-	214,000
10	All Other Revenue Sources	611,100	-	611,100
11	Available Fund Balance	-	5,179,000	5,179,000
FY 2016-17 Revenue Budget		99,394,000	5,179,000	104,573,000

Expenses		Ongoing	One-Time	Total
1	FY 2015-16 ADOPTED Expense Budget	93,268,000	2,963,000	96,231,000
2	FY 2016-17 Baseline Budget Adjustments	1,540,000	(2,963,000)	(1,423,000)
Recommended Changes to Ongoing Appropriations				
Inflationary Cost Increases				
3	State mandated minimum wage increase for temp employees	54,000	-	54,000
4	Projected Animal Control contract increase from Ventura County	175,000	-	175,000
5	Increased cost of electricity for park lights & facilities	100,000	-	100,000
6	Fleet Maintenance ISF	302,800	-	302,800
7	Increased cost from Ventura County to operate Avenue Library	70,000	-	70,000
8	State mandated prevailing & minimum wage increase impact on parks maintenance contracts	235,000	-	235,000
9	Estimated labor market adjustment	3,083,800	-	3,083,800
10	Cost increases for pre-employment medical exams based on attrition rates	25,000	-	25,000
11	Increase to Downtown Ventura Partnership's cleaning contract	21,200	-	21,200
Fee Based Expenditures				
12	Additional staffing hours at Aquatic Center for part-time staffing to meet safety requirements due to increased usage	70,000	-	70,000
13	Document Preparation costs to manage reports, plans and permits in Building & Safety	61,000	-	61,000
14	Additional temporary hours for increased workload in Planning	53,000	-	53,000
Core Services				
15	City per capita share of Regional High Tech Crime Task Force	50,000	-	50,000
16	City per capita share of Regional Crisis Intervention Team	30,000	-	30,000
17	Increase frequency of trash pickup along ocean front	50,000	-	50,000
18	Increased court litigation fees	100,000	-	100,000
19	Funding for reclaimed water distribution to City trees	10,000	-	10,000
20	Code Enforcement contracted hours/weekend coverage	60,000	-	60,000
21	Alleyway improvements	35,200	-	35,200
FY 2016-17 Recommended General Fund Ongoing Appropriations		99,394,000	-	99,394,000

RECOMMENDED USE OF FUND BALANCE (ONE-TIME EXPENDITURES)		Ongoing	One-Time	Total
1	Election costs (FY 16-17)	-	70,000	70,000
3	One-time funding pending grant application and revenue measure to operate Fire Station #4	-	1,385,000	1,385,000
4	Competition Pool Replastering - currently exceeds useful life	-	225,000	225,000
5	Replace/upgrade outdated tactical equipment for SWAT	-	25,000	25,000
6	Replace all Police Department issued handguns	-	70,000	70,000
7	Police utility vehicles to enhance safe and clean efforts	-	36,000	36,000
8	Election redistricting demographic research	-	50,000	50,000
9	Stage 3 Drought Rate Impact to parks	-	300,000	300,000
10	Transfer to CIP Fund for Surfers Point Beach Nourishment	-	300,000	300,000
11	One-time funding for existing Ambassador Program	-	205,000	205,000
12	Fund one-year contract extension with CAPS Media	-	200,000	200,000
13	Non-routine tree maintenance, debris pickup, and weed abatement	-	165,000	165,000
14	Parking lot acquisition	-	1,500,000	1,500,000
15	Increase General Fund Reserve	-	648,000	648,000
FY 2016-17 Recommended Use of Fund Balance			5,179,000	5,179,000
FY 2016-17 Total Recommended Appropriations		99,394,000	5,179,000	104,573,000

**Attachment B:
City Manager Transmittal Letter**

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Honorable Mayor and Members of the City Council:

In accordance with the City Charter, the proposed Fiscal Year 2016-17 Operating and Capital Improvement Budget is attached for the City Council's review. The budget document also includes a 2017-18 spending plan.

This past year has been outstanding in many ways. The City of San Buenaventura celebrated its 150th anniversary of incorporation this year. Numerous events and parties were organized to celebrate our rich history and those that came before us. This year will require strong leadership as several major issues will shape the City for the generations that follow.

On the fiscal front we made progress in addressing our budget challenges. The City continues to practice fiscal responsibility and is producing a structurally balanced budget.

The Year Ahead

General Fund

The proposed FY 2016-17 General Fund budget is \$104.6 million, which includes appropriations for operations as well as one-time expenditures. The ongoing budget of \$99.4 million is structurally balanced, and is supported by ongoing revenues of \$99.4 million. Last year's Adopted budget was \$96.2 million. The \$8.4 million increase compared to last year is supported by \$4.8 million in additional ongoing revenues as well as an additional \$3.6 million one-time revenues.

The good news is that we have gone through the great recession and we now know what our recovery looks like. Although our sales tax and property tax revenues are back to pre-recession levels, when adjusted for inflation the City is still behind compared to pre-recession funding. The recession was not a short term dip but resulted in a permanent reset of our finances. The positions and programs that were lost are not being restored. To provide the services that our citizens want and to maintain the infrastructure, parks, and facilities that the City owns and operates we will have to identify a new revenue source.

Needs Assessment

During Fiscal Year 2016-17 budget development, staff completed a specific and comprehensive, in-depth analysis of City operations, and identified the areas where gaps in capital investment and City services exist. The result of this analysis is presented in the Needs Assessment document. Recent community survey priorities and City Council goals factored heavily in the development of the Needs Assessment.

The Budget document describes what the City plans to accomplish, while the Needs Assessment identifies the things that the City is not able to do. The Needs Assessment identifies approximately \$345 million in important capital projects, \$6.4 million in ongoing infrastructure maintenance needs, and \$10.9 million in City services that help support a high quality of life for residents and visitors. If the voters were to approve a sales tax measure in 2016, it would provide the City with the means to maintain our aging infrastructure and to meet the community's expectations.

Fiscal Responsibility and Transparency

The City has done an outstanding job of financial planning and reporting in a transparent and open manner. In 2015, the City was recognized by the Government Finance Officers Association (GFOA) with the Certificate of Achievement for Excellence in Financial Reporting for the City's Comprehensive Annual Financial Report (CAFR). The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management. The City also received the GFOA Distinguished Budget Presentation Award. In order to receive this award, the City's budget had to satisfy nationally recognized guidelines.

This proposed budget rebalances our internal service fund balances to a healthy level, in order to address long-term needs with existing City resources. The rebalancing helps to preserve the \$3 million reserve in the Public Liability Fund, sets aside funds for the replacement of critical software systems, and relieves \$1.4 million in General Fund debt. The Proposed Budget uses one-time funds to grow General Fund reserves to a level that improves the City's fiscal security and ability to weather short-term financial challenges.

The City has a dedicated workforce that is committed to serving the community with a high level of professionalism and integrity. I am proud of our employees, who have shared in the effort to balance our budget and have found creative ways to provide quality services. It is with their help that we will continue to provide high quality service to the public in a manner that values efficiency and fiscal responsibility

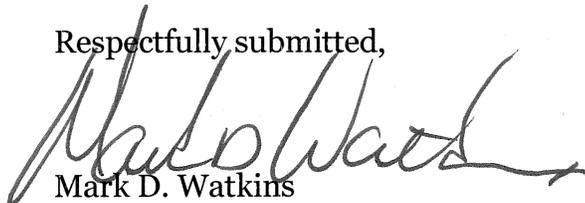
Pursuing Long-Term Fiscal Stability

This year, the City Council added the pursuit of long-term fiscal stability to its goals. This budget is built with that goal in mind; however, the lack of available funding to maintain the City's infrastructure creates a significant future financial burden.

In the State of the City address, the Mayor noted that previous generations of City leaders and residents have established a legacy by investing in the City's future. These investments include the construction of a pier, which is an anchor for economic vitality; the seismic retrofit and remodel of our historic City Hall; and, building a Community Park with a world class aquatic center for residents and visitors to enjoy. The City is at a crossroads. Support from the Federal and State governments for the City's sidewalks, roads, beaches, and public safety needs are on a steady decline. We have not identified

an ongoing revenue source for keeping all of our fire stations open, to addressing the homelessness issues in our community, to keeping our beaches and waterways clean and for maintaining our streets and sidewalks. Public support for a sales tax measure, in which all funds will remain local, will help to ensure that Ventura continues to receive national recognition as one of the best places to live for the next 150 years.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Mark D. Watkins", written in a cursive style.

Mark D. Watkins
City Manager

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**Attachment C:
Draft Needs Assessment**

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Community Needs Assessment



City of Ventura
Community Needs Assessment

Community Capital and Infrastructure Projects (151 Projects)	ONE-TIME COSTS	\$ 344,732,000
1. Improve Streets, Sidewalks, Alleys and Bike/Pedestrian Safety	191,148,000	
2. Clean and Protect Beaches with Stormwater/Drainage Repair	33,934,000	
3. Protect and Seismically Improve Bridges	26,571,000	
4. Preserve Park Recreational Facilities and Protect Coastline	58,301,000	
5. Repair Public Buildings and Facilities	27,358,000	
6. Improve Core Service Technologies	7,420,000	
TOTAL:	344,732,000	

Community Infrastructure Maintenance (19 Items)	ONGOING COSTS	\$ 6,377,000
1. Maintain Streets, Sidewalks and Alleys for Accessibility and Safety	1,685,000	
2. Repair Citywide Traffic Signal System	116,000	
3. Protect and Repair Bridges	200,000	
4. Repave and Clean Public Parking Lots	260,000	
5. Protect Beach Water Quality	265,000	
6. Preserve Surfers Point Coastline and Protect Pier	165,000	
7. Care for our Parks, Medians and Urban Forest	2,900,000	
8. Clean and Maintain Public Facilities, Restrooms and Equipment	786,000	
TOTAL:	6,377,000	

Community Programs and Services (19 Items)	ONGOING COSTS	\$ 10,869,000
1. Maintain and Improve Fire and Emergency Response Time	3,400,000	
2. Reduce Crime and Gang Violence and Increase Public Safety	4,493,000	
3. Ensure Park Safety, Senior and Youth Recreational Programs	703,000	
4. Improve Building Safety and Preservation	252,000	
5. Strengthen Economic Development	500,000	
6. Strengthen Homeless Intervention Programs	500,000	
7. Restore Neighborhood Traffic Safety	546,000	
8. Maintain and Enhance Library Services	475,000	
TOTAL:	10,869,000	

Community Capital and Infrastructure Projects



COMMUNITY CAPITAL AND INFRASTRUCTURE PROJECTS		
No.	Need	Project Cost
1. IMPROVE STREETS, SIDEWALKS, ALLEYS AND BIKE/PEDESTRIAN SAFETY (55 Projects)		
1:1	Sidewalk Repair	\$ 2,000,000
1:2	Traffic Signal System Replacement	\$ 10,000,000
1:3	Citywide Parking Lot Maintenance and Repair- Facilities & Parks	\$ 8,500,000
1:4	Ramelli Avenue Widening	\$ 950,000
1:5	Stanley Avenue/ Hwy. 33 Interchange	\$ 13,400,000
1:6	City Parking Lot Irrigation & Landscape Upgrade	\$ 1,000,000
1:7	Telegraph Rd. Median Landscape Improvements	\$ 1,200,000
1:8	Hilltop / Grove Median Stabilization	\$ 400,000
1:9	Street Resurfacing - Ondulando Area	\$ 7,000,000
1:10	Street Resurfacing - Montalvo Neighborhood (East)	\$ 5,000,000
1:11	Hillside Street Lighting Upgrades	\$ 1,200,000
1:12	Street Resurfacing - Montalvo Neighborhood (West)	\$ 9,000,000
1:13	Harbor Blvd Hillside Stabilization	\$ 3,300,000
1:14	Johnson Dr. Median & Slope Improvements	\$ 350,000
1:15	Foothill Road Bicycle/Pedestrian Facilities - Phase 1	\$ 2,000,000
1:16	Market St. / Goodyear Ave. Traffic Signal	\$ 350,000
1:17	Sidewalks near Arroyo Verde Park	\$ 1,000,000
1:18	Access Ramps Construction	\$ 200,000
1:19	Alley Resurfacing - Citywide Repairs	\$ 5,000,000
1:20	Street Resurfacing - Thille Area	\$ 2,000,000
1:21	Street Resurfacing -2018 Slurry/Cape Seal	\$ 1,000,000
1:22	Street Resurfacing - Arundell Industrial Area	\$ 5,000,000
1:23	Street Resurfacing - 2019 Slurry/Cape Seal	\$ 1,000,000
1:24	Street Resurfacing - 2020 Slurry/Cape Seal	\$ 1,000,000
1:25	Bike Path Crossing Safety Beacons	\$ 425,000
1:26	Street Resurfacing - W. Main St., Ventura Ave. to Bridge	\$ 700,000
1:27	Street Resurfacing - Wells Rd., Telegraph to HWY 126	\$ 600,000
1:28	Street Resurfacing - Victoria Avenue	\$ 1,870,000
1:29	Street Resurfacing - Harbor Blvd., Olivas to City Limits	\$ 1,400,000

City of Ventura
Community Needs Assessment

COMMUNITY CAPITAL AND INFRASTRUCTURE PROJECTS		
No.	Need	Project Cost
1. IMPROVE STREETS, SIDEWALKS, ALLEYS, AND BIKE/PEDESTRIAN SAFETY (55 Projects)		
1:30	Street Resurfacing - Telegraph Road, Main to Mills	\$ 1,100,000
1:31	Street Resurfacing - Telephone Road, Main to Market	\$ 1,000,000
1:32	Downtown Main St. 700 Block Improvements	\$ 970,000
1:33	Downtown Structured Parking	\$ 19,580,000
1:34	Oak Street Improvements	\$ 1,140,000
1:35	Street Resurfacing - Victoria Ave., Telephone to 101	\$ 3,300,000
1:36	Street Resurfacing - Telephone Rd., Victoria to Johnson	\$ 1,550,000
1:37	Street Resurfacing - Johnson Dr., Bristol to HWY 101	\$ 1,930,000
1:38	Traffic Signal Infrastructure Modernization (Phase II)	\$ 1,300,000
1:39	Street Resurfacing - 2021 Slurry/Cape Seal	\$ 1,000,000
1:40	Street Resurfacing - 2022 Slurry/Cape Seal	\$ 1,000,000
1:41	Street Resurfacing - 2023 Slurry/Cape Seal	\$ 1,000,000
1:42	Street Resurfacing - 2024 Slurry/Cape Seal	\$ 1,000,000
1:43	Olivas Park Drive Extension	\$ 28,400,000
1:44	Traffic Signal Infrastructure Modernization (Phase I)	\$ 510,000
1:45	Ventura River Trail - Sheridan Way Bike Path Link	\$ 250,000
1:46	Hwy. 126 Bike Path Gap Closure	\$ 1,000,000
1:47	Telegraph Rd - Anacapa Middle School Safe Routes to School	\$ 720,000
1:48	US 101 - Oak Street Off-ramp	\$ 28,080,000
1:49	Street Resurfacing - Loma Vista Road, Main to Mills	\$ 1,045,000
1:50	Street Resurfacing 2017 Slurry/Cape Seal	\$ 1,200,000
1:51	Westside Pedestrian/Bicycle Improvements	\$ 1,525,000
1:52	Street Resurfacing - Johnson Drive, Telephone to Bristol	\$ 900,000
1:53	Street Resurfacing - North Bank Drive, Bristol to Petit	\$ 700,000
1:54	Street Resurfacing - Harbor Blvd., California to Sanjon	\$ 575,000
1:55	North Bank Dr. Extension Adjacent to Cabrillo Village	\$ 3,528,000
	TOTAL:	\$ 191,148,000

City of Ventura
Community Needs Assessment

COMMUNITY CAPITAL AND INFRASTRUCTURE PROJECTS		
No.	Need	Project Cost
2. CLEAN AND PROTECT BEACHES WITH STORMWATER/DRAINAGE REPAIR (22 Projects)		
2:1	Drainage Repair - 8 failed storm drains	\$ 290,000
2:2	Saticoy Avenue n/o Blackburn Drain	\$ 3,500,000
2:3	Harbor Blvd & Navigator Dr. Drain Improvement	\$ 2,000,000
2:4	Westside Hillside Debris Basins	\$ 564,000
2:5	Church/Aliso Street Storm Drain	\$ 400,000
2:6	James Drive Storm Drain Improvements	\$ 275,000
2:7	Harmon Barranca Slope Stabilization	\$ 875,000
2:8	Midtown Stormwater Mitigation (req. Stormwater Permit)	\$ 650,000
2:9	Kalorama/Church Storm Drain Replacement - Phase II	\$ 1,000,000
2:10	Alessandro/Sanjon Drainage System	\$ 1,500,000
2:11	Day Road/Foothill Road Storm Drain	\$ 5,500,000
2:12	Summit Drive Drainage System	\$ 900,000
2:13	Telegraph/Saticoy Drainage Systems	\$ 3,000,000
2:14	Henderson Drainage Improvement	\$ 500,000
2:15	Hilltop/Island Drive Drainage Improvements	\$ 1,300,000
2:16	Imperial Street Drainage Improvements	\$ 600,000
2:17	Pierpont Boulevard Drainage Improvement	\$ 8,000,000
2:18	Tioga Drive Hillside Drain and Erosion Repair	\$ 410,000
2:19	Drainage Improvements - Hall Canyon Channel	\$ 350,000
2:20	Pierpont Neighborhood Storm Water Lift Stations	\$ 1,500,000
2:21	Storm Drain Replacements - Barlow & Arundell Barrancas	\$ 500,000
2:22	Harbor/Olivas Park Drive Storm Drain Pipe Replacement	\$ 320,000
	TOTAL:	\$ 33,934,000
3. PROTECT AND SEISMICALLY IMPROVE BRIDGES (4 Projects)		
3:1	Main Street Bridge Replacement	\$ 18,000,000
3:2	Citywide Bridge Rehabilitations	\$ 2,500,000
3:3	Victoria Ave RR Bridge Seismic Retrofit & Deck Repair	\$ 3,500,000
3:4	California Street Bridge Upgrade	\$ 2,571,000
	TOTAL:	\$ 26,571,000

City of Ventura
Community Needs Assessment

COMMUNITY CAPITAL AND INFRASTRUCTURE PROJECTS		
No.	Need	Project Cost
4. PRESERVE PARK RECREATIONAL FACILITIES AND PROTECT COASTLINE (38 Projects)		
4:1	Urban Forest - Pruning of all trees to bring up to standard and removal of unsafe trees	\$ 1,950,000
4:2	Recycled Water Tree Irrigation	\$ 350,000
4:3	Park Improvements - Tables, Benches, Fountains, BBQs	\$ 400,000
4:4	Basketball Courts Resurfacing & Expansion	\$ 250,000
4:5	Aquatic Equipment Replacement	\$ 125,000
4:6	Beach/Wall Modification at Promenade	\$ 200,000
4:7	Pierpont Neighborhood Retaining Walls	\$ 750,000
4:8	East-end Library/Learning Center	\$ 4,000,000
4:9	Arroyo Verde Park Irrigation Retrofit	\$ 1,300,000
4:10	Camino Real Parking Enhancements Phase II	\$ 1,000,000
4:11	Ventura Community Park Buildout	\$ 26,000,000
4:12	Plaza Park Improvements	\$ 750,000
4:13	Mission Park / Figueroa Plaza Enhancements	\$ 1,000,000
4:14	Camino Real Sportsfield Lighting Upgrade	\$ 250,000
4:15	Community Park Playground Structure	\$ 1,300,000
4:16	Park Underground Trash Can Installation	\$ 500,000
4:17	Community Park Sportsfield #3	\$ 970,000
4:18	Surfers Point Shoreline Restoration	\$ 2,000,000
4:19	California Plaza Repairs	\$ 500,000
4:20	Parks Exterior Lighting Replacement	\$ 600,000
4:21	Pier Electrical and Lighting Infrastructure Replacement	\$ 320,000
4:22	Beachfront Parking Structure Renovations	\$ 1,485,000
4:23	Community Park Energy Savings	\$ 649,000
4:24	Kellogg/Westside Parks	\$ 4,300,000
4:25	Westpark - Turf Replacement	\$ 460,000
4:26	Surfers' Point Improvements - Phase 2	\$ 5,500,000
4:27	Pier Corrosion Repairs - Phase I	\$ 335,000
4:28	Public Art - Westpark Improvements	\$ 58,000
4:29	Public Art - Barranca Vista Center Enhancements	\$ 59,000
4:30	Public Art - General Park Bicycle Racks	\$ 20,000

City of Ventura
Community Needs Assessment



COMMUNITY CAPITAL AND INFRASTRUCTURE PROJECTS		
No.	Need	Project Cost
4. PRESERVE PARK RECREATIONAL FACILITIES AND PROTECT COASTLINE (38 Projects)		
4:31	Public Art - Saticoy Park	\$ 100,000
4:32	Public Art - Service Area Park Bicycle Racks	\$ 10,000
4:33	Public Art - Mission Park Gateway	\$ 90,000
4:34	Public Art - Beachfront Promenade & Surfers' Point	\$ 155,000
4:35	Public Art - Community Park Buildout	\$ 100,000
4:36	Public Art - Downtown Parking Structure	\$ 200,000
4:37	Public Art - Oak Street Off-ramp	\$ 200,000
4:38	Public Art - Wells Neighborhood Park	\$ 65,000
	TOTAL:	\$ 58,301,000
5. REPAIR PUBLIC BUILDINGS AND FACILITIES (27 Projects)		
5:1	City Hall North Window Replacement	\$ 500,000
5:2	Fire Station #5 Improvements	\$ 1,100,000
5:3	Marion Cannon Restroom Replacement	\$ 500,000
5:4	Mission Park Restroom Renovation	\$ 500,000
5:5	Camino Real Restroom #2 Replacement	\$ 600,000
5:6	Arroyo Verde Park Middle Restroom Replacement	\$ 520,000
5:7	Police/Fire Locker Room Renovation	\$ 1,725,000
5:8	Camino Real Restroom #1 ADA Compliance	\$ 500,000
5:9	City Hall Elevator Refurbishments	\$ 640,000
5:10	Police/Fire Headquarters HVAC Renovations	\$ 1,875,000
5:11	Barranca Vista Center Repairs and Refurbishment	\$ 212,500
5:12	Maintenance Yard Building Infrastructure Repair	\$ 516,500
5:13	Police/Fire Headquarters Electrical Infrastructure	\$ 2,750,000
5:14	City Hall North Plumbing and Electrical Replacement	\$ 1,568,000
5:15	Downtown Electrical Infrastructure Refurbishment	\$ 360,000
5:16	Fleet Repair Shop Hoist Replacements	\$ 350,000
5:17	Maintenance Yard Fuel Dispensers	\$ 1,785,000
5:18	EP Foster Library HVAC	\$ 1,300,000
5:19	City Hall Terra Cotta Maintenance	\$ 438,000
5:20	Maintenance Yard Administration Building Modernization	\$ 1,264,000

COMMUNITY CAPITAL AND INFRASTRUCTURE PROJECTS		
No.	Need	Project Cost
5. REPAIR PUBLIC BUILDINGS AND FACILITIES (27 Projects)		
5:21	Downtown Public Restroom	\$ 150,000
5:22	New Police Parking Lot Area Paving	\$ 225,000
5:23	Police/Fire Headquarters Additional Security Improvements	\$ 268,000
5:24	Police Department Communication Station	\$ 631,000
5:25	Fire Engine Pump Testing Facility	\$ 280,000
5:26	ADA - Ortega Adobe	\$ 400,000
5:27	Harbor Area Public Safety Facility Fire Station #7	\$ 6,400,000
	TOTAL:	\$ 27,358,000
6. IMPROVE CORE SERVICE TECHNOLOGIES (5 Projects)		
6:1	GIS & Database Upgrade	\$ 120,000
6:2	Replace Agresso	\$ 5,000,000
6:3	Replace LUIS - Document Management Software	\$ 500,000
6:4	Replace/Upgrade Energov - Building Permit Software	\$ 1,500,000
6:5	Fire Station Alarm/Alerting System Replacement	\$ 300,000
	TOTAL:	\$ 7,420,000
GRAND TOTAL:		\$ 344,732,000

Community Infrastructure Maintenance



COMMUNITY INFRASTRUCTURE MAINTENANCE			
No.	Need	Description	Ongoing Cost
1. MAINTAIN STREETS, SIDEWALKS AND ALLEYS FOR ACCESSIBILITY AND SAFETY			
1:1	Street Maintenance	Currently, the City spends \$4 million per year to maintain 700 lane miles of streets and roads, but \$10.1 million is needed to keep them at a good level. The additional \$1 million would at least double our in-house pavement maintenance slurry/seal treatments throughout the City, which prevents further deterioration of the street pavement condition.	\$ 1,000,000
1:2	Alley Maintenance	Provides funding for repair and resurfacing of 175 alleys throughout the City.	\$ 200,000
1:3	Sidewalk Repair	Increases the funding for sidewalk repair and maintenance. Currently there are approximately 12,000 sidewalk disruptions throughout the City.	\$ 485,000
		TOTAL:	\$ 1,685,000
2. REPAIR CITYWIDE TRAFFIC SIGNAL SYSTEM			
2:1	Traffic Signal System	Provides ongoing maintenance for a Citywide updated traffic signal system. Without signal system upgrades, maintenance costs will increase and parts will become obsolete.	\$ 116,000
		TOTAL:	\$ 116,000
3. PROTECT AND REPAIR BRIDGES			
3:1	Bridge Repair Maintenance	Repairs and maintains City bridges, which includes road surface treatments.	\$ 200,000
		TOTAL:	\$ 200,000
4. REPAVE AND CLEAN PUBLIC PARKING LOTS			
4:1	Parking Lot Maintenance and Repair	Would be able to repair pavement, landscaping, striping, lighting, and signage in 22 public parking lots.	\$ 110,000
4:2	Parking Lot Repairs for Parks	Provides funding for pavement repair in all 12 parking lots in public parks.	\$ 150,000
		TOTAL:	\$ 260,000

COMMUNITY INFRASTRUCTURE MAINTENANCE			
No.	Need	Description	Ongoing Cost
5. PROTECT BEACH WATER QUALITY			
5:1	Stormwater Quality Facilities	Provides funding to implement new Countywide Stormwater Permit requirements. These may include storm collection basins.	\$ 200,000
5:2	Drainage Repair	Provides funding for storm drain maintenance to reduce storm drain failures.	\$ 65,000
TOTAL:			\$ 265,000
6. PRESERVE SURFERS POINT COASTLINE AND PROTECT PIER			
6:1	Surfers Point Coastline Preservation	To restore beaches with regular replacement of sand and cobble.	\$ 100,000
6:2	Ventura Pier Maintenance	Provides for annual maintenance including replacement of timber piles, cross bracing, deck boards, plumbing, and lighting.	\$ 65,000
TOTAL:			\$ 165,000
7. CARE FOR OUR PARKS, MEDIANS AND URBAN FOREST			
7:1	Median Landscaping	Reinstates landscaping and weeding services for all medians.	\$ 500,000
7:2	Equipment Replacement Fund for Aquatics Maintenance	Establishes a fund to replace large equipment at the Aquatic Center.	\$ 150,000
7:3	Tree Pruning	Increases tree pruning cycle from every 7-9 years to every 3-5 years, which creates a healthy and safe urban forest.	\$ 1,000,000
7:4	Park Maintenance	Current funding levels are not adequate and were cut by \$1,500,000 over the past 9 years. The additional funds would provide maintenance and repair of existing parks and amenities such as playgrounds, benches, picnic tables, fencing, and sidewalks.	\$ 1,100,000
7:5	Public Park Expansion Maintenance	Will pay for new costs to maintain the new Kellogg Park in the Westside and the expansion of the Community Park in the East end.	\$ 150,000
TOTAL:			\$ 2,900,000

COMMUNITY INFRASTRUCTURE MAINTENANCE			
No.	Need	Description	Ongoing Cost
8. CLEAN AND MAINTAIN PUBLIC FACILITIES, RESTROOMS AND EQUIPMENT			
8:1	Fleet Internal Service Fund	Stabilizes the Fleet Internal Service Fund to provide for the maintenance and replacement of City vehicles and equipment.	\$ 286,000
8:2	Facilities - Deferred Maintenance	Addresses funding gap for deferred maintenance and provides for replacement of major building infrastructure such as: Plumbing, electrical, elevators, ADA improvements, and structural amenities.	\$ 450,000
8:3	Facilities Clean Public Restrooms	Increases frequency of cleaning and janitorial services at 35 Park public restrooms.	\$ 50,000
		TOTAL:	\$ 786,000
		TOTAL ONGOING MAINTENANCE COSTS:	<u>\$ 6,377,000</u>

Community Programs and Services



COMMUNITY PROGRAMS AND SERVICES			
No.	Need	Description	Ongoing Cost
1. MAINTAIN AND IMPROVE FIRE AND EMERGENCY RESPONSE TIME			
1:1	Maintain Fire Station #4	Maintains current staffing and resources at Fire Station #4, keeping it open to provide fire/rescue and Emergency Medical Services (EMS) to the surrounding neighborhood and other city areas.	\$ 1,200,000
1:2	New Fire Station #7	Provides for a new Fire Station in the City's Harbor/Keys area to reduce fire service response times and improve operations for fire/rescue/EMS emergencies. Public safety training would be included as part of the overall facility.	\$ 1,600,000
1:3	Roving Paramedic Engine	Restores staffing and operations of a paramedic fire engine that provides emergency fire/rescue/EMS response capability during peak demand hours.	\$ 600,000
TOTAL:			\$ 3,400,000
2. REDUCE CRIME AND GANG VIOLENCE AND INCREASE PUBLIC SAFETY			
2:1	Enhanced Patrol Response	Improve 24/7 patrol response to emergency and high priority calls for service and to provide for proactive focused patrol of crime "Hot Spots" across the City. Provides resources for patrol response to meet increased service demands.	\$ 2,300,000
2:3	Neighborhood Drug & Crime Reduction	Establish a dedicated drug and narcotic investigation team to intervene into neighborhood drug sales and reduce youth access to dangerous drugs. Ventura is the only City in the County that does not have this resource unit.	\$ 1,003,000
2:4	Safe & Clean Public Places/Patrol Task Force	Create a Downtown/Promenade Policing District (1 Corporal and 1 Officer) to enhance proactive patrols and response to calls for service within identified areas that promote city visitors and tourism.	\$ 395,000
2:5	Crime Report & Information Processing	Provides resources (two Record Specialists) to address increased crime reports and mandatory information processing due to increased calls for service, arrests and citations.	\$ 175,000
2:6	Gang Violence Reduction - Intervention & Prevention	Provides resources (2 Officers, 1 Sergeant) for proactive intervention and prevention of gang youth violence by establishing anti-gang programs involved in community, school, and youth organizations intervention and prevention activities.	\$ 620,000
TOTAL:			\$ 4,493,000

COMMUNITY PROGRAMS AND SERVICES			
No.	Need	Description	Ongoing Cost
3. ENSURE PARK SAFETY, SENIOR AND YOUTH RECREATIONAL PROGRAMS			
3:1	Park Rangers	Provide Park Rangers to maintain a safe and clean environment for park users throughout park areas, property, and buildings.	\$ 400,000
3:2	Expanded Senior Services & Programs	Additional senior nutrition programs on-site and home delivered meals. Creation of additional programs, resources and hours of service at the Ventura Avenue Adult Center. Additional programs on-site in East Ventura. Purchase of wellness and exercise equipment.	\$ 153,000
3:3	Westpark PEAK (Program Enrichment for After-School Kids)	For Westpark Community Center to become a permanent PEAK site, which serves 80 children every day after school and during summer break. The mission is to provide a safe and supervised education, enrichment, and recreation program for low-income families living in the Westside neighborhoods. Westpark PEAK will be in partnership with PAL, with goals of keeping the kids safe, improving academic achievement, and providing opportunities for children to lead & succeed.	\$ 150,000
TOTAL:			\$ 703,000
4. IMPROVE BUILDING SAFETY AND PRESERVATION			
4:1	Improve Code Enforcement Services	Provides proactive services to code enforcement to improve the quality of life.	\$ 252,000
TOTAL:			\$ 252,000
5. STRENGTHEN ECONOMIC DEVELOPMENT			
5:1	Economic Development	Programs and strategies to improve economic development and process Planning efforts (i.e., Wellness District) by providing business incentives and retention programs to create jobs in the City of Ventura.	\$ 500,000
TOTAL:			\$ 500,000

COMMUNITY PROGRAMS AND SERVICES			
No.	Need	Description	Ongoing Cost
6. STRENGTHEN HOMELESS INTERVENTION PROGRAMS			
6:1	Effective Response to Homelessness	Provides ongoing resources to: 1) Maintain the Downtown Ambassador Program and expand it to the Promenade, and 2) Develop a charitable giving campaign to deter panhandling and strengthen efforts for a Safe and Clean Ventura.	\$ 250,000
6:2	Crisis Housing and Services Assistance	Establishes a fund to assist the City's community homeless intervention partners to provide services and housing to homeless individuals in crisis, and/or in an intoxicated status.	\$ 250,000
TOTAL:			\$ 500,000
7. RESTORE NEIGHBORHOOD TRAFFIC SAFETY			
7:1	Neighborhood Traffic Safety	Reinstates two Traffic Safety Officers to reduce injury and fatal collisions in neighborhoods, schools and business areas to enhance responses to neighborhood traffic hazards.	\$ 360,000
7:2	Traffic - (Neighborhood Traffic Management Program)	Reinstates traffic management program to address traffic speeding and volume concerns in neighborhoods.	\$ 186,000
TOTAL:			\$ 546,000
8. MAINTAIN AND ENHANCE LIBRARY SERVICES			
8:1	Library Services: Avenue	Maintains the Avenue Branch Library open 30 hours a week, which is the current service level.	\$ 50,000
8:2	Library Services: East End Expansion	Provides for ongoing operation expenses if the East End Library services are expanded.	\$ 425,000
TOTAL:			\$ 475,000
TOTAL ONGOING PROGRAM EXPENSES:			\$ 10,869,000